

2021



JACQUET
METALS

Activity report

September 30, 2021



A European leader in the distribution of specialty steels

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PRESS RELEASE

Results as of September 30, 2021

November 17, 2021 - 6.00 PM

Sales: €1,443m (+38.9% vs September 30, 2020)

EBITDA: €145m (10.1% of sales)

Net income (Group share): €82m

Solid performances

The Group's business and profitability benefited from both a **well oriented demand** with sold volumes increased by +4.1% compared to September 30, 2019, and by +22.6% compared to September 30, 2020, and the **increase in raw materials prices** which continued during the 3rd quarter.

Compared to September 30, 2020, consolidated **sales** increased by +38.9% to €1,443 million (+62% in the 3rd quarter to €506 million) and the gross margin by +65.7% to €389 million, representing 26.9% of sales, compared to 22.6% a year earlier.

In this context, **EBITDA** amounted to €145 million, representing 10.1% of sales (12.7% in the 3rd quarter at €64 million) versus 3.1% as of September 30, 2020.

Net income (Group share) amounted to €82 million (of which €39 million in the 3rd quarter).

Having generated €50 million of **operating cash flow** in 9 months, the net debt to equity ratio (gearing) amounted to 25% as of September 30, 2021, compared to 28% at 2020 year-end.

The Group pursued its **development** and consolidation on key markets via a sustained capital expenditure policy (€24 million as of September 30, 2021).

Market conditions **at the beginning of Q4** stayed in line with the Q3 trend.



On November 17, 2021, the Board of Directors, chaired by Éric Jacquet, approved the consolidated financial statements for the period ended September 30, 2021.

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	506	312	1,443	1,039
Gross margin	141	73	389	235
% of sales	27.9%	23.4%	26.9%	22.6%
EBITDA¹	64	13	145	32
% of sales	12.7%	4.2%	10.1%	3.1%
Adjusted operating income / (loss)¹	54	0.1	117	(3)
% of sales	10.6%	0.0%	8.1%	-0.3%
Operating income / (loss)	54	0.2	115	(7)
Net income / (loss) (Group share)	39	(4)	82	(19)

¹ Adjusted for non-recurring items. The activity report includes a definition of non-IFRS financial indicators and explains the methods used to calculate them. The report is available at jacquetmetals.com.

Results as of September 30, 2021

Consolidated **sales** amounted to €1,443 million, up +38.9% compared to September 30, 2020, including the following effects:

- volumes: +22.6% (Q3 +24.8%);
- prices: +16.3% (Q3 +37.2% vs Q3 2020 and +12.6% vs Q2 2021).

Gross margin amounted to €389 million representing 26.9% of sales (Q3 €141 million representing 27.9% of sales) compared to €235 million as of September 30, 2020 (22.6% of sales).

After taking into account savings of €4 million, **current operating expenses*** amounted to €243 million compared to €202 million as of September 30, 2020. This increase is mainly due to the growth in volumes sold and profitability.

* excluding depreciation, amortization and provisions.

EBITDA amounted to €145 million and represented 10.1% of sales (Q3 12.7%) compared to €32 million as of September 30, 2020 (3.1% of sales).

Adjusted operating income amounted to €117 million (8.1% of sales).

In this context, **net income (Group share)** amounted to €82 million compared to a loss of €19 million as of September 30, 2020.



Financial position at September 30, 2021

During the first 9 months of the year, the Group generated positive **operating cash flow** of €50 million.

Operating working capital amounted to €446 million (25.2% of sales), up from €332 million at 2020 year-end (24.3% of sales) mainly due to inventory increase (€477 million compared to €368 million at 2020 year-end), which will continue over the coming months.

After taking into account the capital expenditure (€24 million) and the dividend (€9 million), Group **net debt** stood at €113 million compared to €106 million at 2020 year-end. The net debt to equity ratio (gearing) amounted to 25% compared to 28% at 2020 year-end.

As of September 30, 2021, cash amounted to €319 million while lines of credit totaled €731 million (of which €300 million is unused).

Earnings by division as of September 30, 2021 excluding IFRS 16 impacts

€m	JACQUET Stainless steel quarto plates		STAPPERT Stainless steel long products		IMS group Engineering steels	
	Q3 2021	30.09.21 9 months	Q3 2021	30.09.21 9 months	Q3 2021	30.09.21 9 months
Sales	110	311	162	459	238	684
Change vs. 2020	52.7%	32.5%	63.4%	39.5%	64.9%	41.4%
Price effect	35.4%	13.9%	36.9%	16.6%	38.0%	17.1%
Volume effect	17.3%	18.6%	26.5%	22.9%	26.9%	24.3%
EBITDA¹²	19	43	14	32	23	52
% of sales	17.4%	13.8%	8.7%	7.0%	9.7%	7.6%
Adjusted operating income²	17	37	14	31	19	44
% of sales	15.6%	11.9%	8.5%	6.8%	8.1%	6.5%

¹ As of September 30, 2021, non-division operations and the application of IFRS 16 - Leases contributed €6 million and €13 million to EBITDA respectively.

² Adjusted for non-recurring items. The activity report includes a definition of non-IFRS financial indicators and explains the methods used to calculate them. The report is available at jacquetmetals.com.



JACQUET

The division specializes in the distribution of **stainless steel quarto plates**. It generates **67% of its business in Europe and 26% in North America**.

Sales amounted to €311 million, up +32.5% from €235 million as of September 30, 2020:

- volumes: +18.6% (Q3 +17.3%);
- prices: +13.9% (Q3 +35.4% vs Q3 2020 and +13.7% vs Q2 2021).

Gross margin amounted to €108 million, representing 34.8% of sales, compared to €64 million as of September 30, 2020 (27.4% of sales).

EBITDA amounted to €43 million, representing 13.8% of sales, compared to €8 million as of September 30, 2020 (3.2% of sales).

STAPPERT

The division specializes in the distribution of **stainless steel long products** mainly in Europe. It generates **41% of its sales in Germany, the largest European market**.

Sales amounted to €459 million, up +39.5% from €329 million as of September 30, 2020:

- volumes: +22.9% (Q3 +26.5%);
- prices: +16.6% (Q3 +36.9% vs Q3 2020 and +11.5% vs Q2 2021).

Gross margin amounted to €98 million, representing 21.4% of sales, compared to €66 million as of September 30, 2020 (20.0% of sales).

EBITDA amounted to €32 million, representing 7.0% of sales, compared to €12 million as of September 30, 2020 (3.7% of sales).

IMS group

The division specializes in the distribution of **engineering steels**, mostly in the form of long products. It generates **47% of its sales in Germany, the largest European market**.

Sales amounted to €684 million, up +41.4% from €484 million as of September 30, 2020:

- volumes: +24.3% (Q3 +26.9%);
- prices: +17.1% (Q3 +38.0% vs Q3 2020 and +12.6% vs Q2 2021).

Gross margin amounted to €182 million, representing 26.6% of sales, compared to €105 million as of September 30, 2020 (21.6% of sales).

EBITDA amounted to €52 million, representing 7.6% of sales, compared to -€5 million as of September 30, 2020.



Key financial information

Income statement

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	506	312	1,443	1,039
Gross margin	141	73	389	235
% of sales	27.9%	23.4%	26.9%	22.6%
EBITDA¹	64	13	145	32
% of sales	12.7%	4.2%	10.1%	3.1%
Adjusted operating income / (loss)¹	54	0.1	117	(3)
% of sales	10.6%	0.0%	8.1%	-0.3%
Operating income / (loss)	54	0.2	115	(7)
Net financial expense	(3)	(3)	(10)	(9)
Corporate income tax	(10)	(1)	(18)	(1)
Minority interests	(2)	(1)	(5)	(1)
Net income / (loss) (Group share)	39	(4)	82	(19)

¹ Adjusted for non-recurring items. The activity report includes a definition of non-IFRS financial indicators and explains the methods used to calculate them. The report is available at jacquetmetals.com.

Cash flow

€m	30.09.21 9 months	30.09.20 9 months
Operating cash flow before change in working capital	138	22
Change in working capital	(88)	61
Cash flow from operating activities	50	83
Capital expenditure	(24)	(22)
Asset disposals	1	1
Dividends paid to shareholders of JACQUET METALS SA	(9)	(5)
Interest paid	(9)	(10)
Other movements	(16)	(20)
Change in net debt	(7)	28
Net debt brought forward	106	175
Net debt carried forward	113	147

Balance sheet

€m	30.09.21	31.12.20
Goodwill	66	66
Net non-current assets	165	154
Right-of-use assets	62	70
Net inventory	477	368
Net trade receivables	230	135
Other assets	103	91
Cash & cash equivalents	319	333
Total assets	1,421	1,217
Shareholders' equity	455	373
Provisions (including provisions for employee benefit obligations)	98	96
Trade payables	261	171
Borrowings	432	439
Other liabilities	110	64
Lease liabilities	66	73
Total equity and liabilities	1,421	1,217

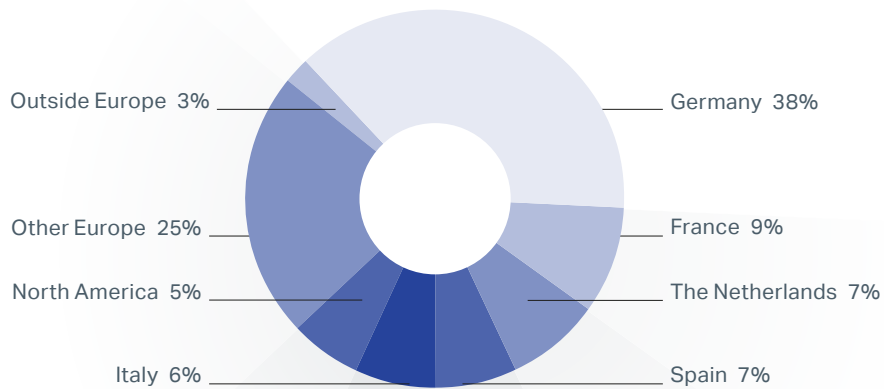


The Group

1 A leading distributor of specialty steels

JACQUET METALS is a European leader in the distribution of specialty steels and is also active in Asia and North America.

Breakdown of sales



A global player*



107 distribution centers located in 25 countries • Staff : 2,918

* Data as of June 30, 2021

2 Brand Management

JACQUET METALS markets its products through a portfolio of three divisions, each of which targets specific customers and markets.

Each division is run by a Chief Executive in charge of developing the division in accordance with the strategic options and goals defined by JACQUET METALS.

Central functions, the negotiation of steel purchasing terms, financial and legal affairs, information technology, credit insurance and communications are managed by JACQUET METALS SA, in close collaboration with the specialists from each division.

Stainless steel quarto plates



Stainless steel long products



Engineering steels



3 Stock market information and shareholder structure

Main indices	CAC® All Shares, CAC® All-Tradable, CAC® Basic Materials, CAC® Mid & Small, CAC® Small,
Market	Euronext Paris - Compartment B
Listed on	Euronext Paris
Code or ticker	JCQ
ISIN code	FR0000033904
Reuters	JCQ.PA
Bloomberg	JCQ : FP

		30.09.21	31.12.20
Number of shares at end of period	numbers of shares	23,022,739	23,461,313
Market capitalization at end of period	€k	504,198	326,112
High	€	24.00	15.86
Low	€	13.44	7.60
Price at end of period	€	21.90	13.90
Average daily traded volume	numbers of shares	21,683	20,891
Average daily traded capital	€	428,012	233,870

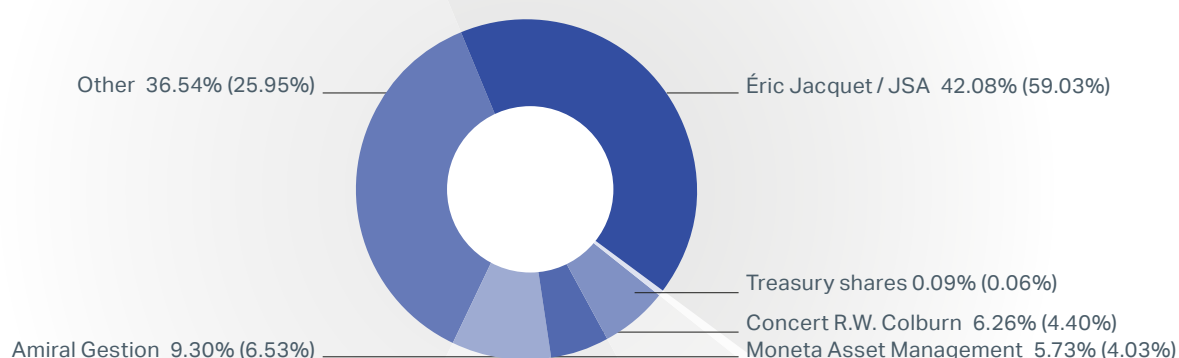
On September 30, 2021, the JACQUET METALS ("JCQ") share price was €21.90, up from the December 31, 2020 closing price. The share price was €23.30 on November 16, 2021.

JACQUET METALS' shares are followed by:

- ODDO BHF Corporates & Markets;
- Portzamparc of BNP Paribas group;
- GILBERT DUPONT of Société Générale group.

Shareholder structure at September 30, 2021

% capital (% voting rights)



On September 30, 2021, Éric Jacquet and JSA (which is controlled by Éric Jacquet) held 42.08% of the share capital and 59.03% of the voting rights in JACQUET METALS SA ("the Company").

4 Financial communication schedule

2021 full year results

March 9, 2022

Investors and shareholders may obtain complete financial information from the Company's website at:
jacquetmetals.com

— Investor relations

JACQUET METALS
NEWCAP

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**Activity report
September 30, 2021**

1 Group's sales and earnings

Results for the period ended September 30, 2021 are compared to the results for 2020, which may be consulted in the 2020 Universal Registration Document filed with the Autorité des Marchés Financiers (AMF, French financial market regulator) on April 19, 2021 (filing No. D.21-0326), and in the activity report at September 30, 2020.

Solid performances

The Group's business and profitability benefited from both a well oriented demand with sold volumes increased by +4.1% compared to September 30, 2019, and by +22.6% compared to September 30, 2020, and the increase in raw materials prices which continued during the 3rd quarter.

Compared to September 30, 2020, consolidated sales increased by +38.9% to €1,443 million (+62% in the 3rd quarter to €506 million) and the gross margin by +65.7% to €389 million, representing 26.9% of sales, compared to 22.6% a year earlier.

In this context, EBITDA amounted to €145 million, representing 10.1% of sales (12.7% in the 3rd quarter at €64 million) versus 3.1% as of September 30, 2020.

Net income (Group share) amounted to €82 million (of which €39 million in the 3rd quarter).

Having generated €50 million of operating cash flow in 9 months, the net debt to equity ratio (gearing) amounted to 25% as of September 30, 2021, compared to 28% at 2020 year-end.

The Group pursued its development and consolidation on key markets via a sustained capital expenditure policy (€24 million as of September 30, 2021).

Market conditions at the beginning of Q4 stayed in line with the Q3 trend.

€k	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	506,253	312,436	1,442,983	1,038,887
Gross margin	141,096	73,024	388,664	234,518
<i>% of sales</i>	27.9%	23.4%	26.9%	22.6%
Operating expenses	(76,624)	(59,996)	(243,177)	(202,390)
Net depreciation and amortization	(9,027)	(8,896)	(27,163)	(26,628)
Net provisions	(1,820)	(4,054)	(3,500)	(13,012)
Gains on disposals of non-current assets	216	169	298	283
Operating income / (loss)	53,841	247	115,122	(7,229)
Net financial expense	(3,384)	(2,655)	(9,613)	(9,088)
Income / (loss) before tax	50,457	(2,408)	105,509	(16,317)
Corporate income tax	(9,559)	(845)	(18,412)	(1,290)
Consolidated net income / (loss)	40,898	(3,253)	87,097	(17,607)
Net income / (loss) (Group share)	39,062	(3,755)	82,447	(18,963)
Earnings per share in circulation (€)	1.70	(0.16)	3.58	(0.81)
Operating income / (loss)	53,841	247	115,122	(7,229)
Non-recurring items and gains / (losses) on disposals	(216)	(169)	2,095	4,317
Adjusted operating income / (loss)	53,625	78	117,217	(2,912)
<i>% of sales</i>	10.6%	0.0%	8.1%	-0.3%
Net depreciation and amortization	9,027	8,896	27,163	26,628
Net provisions	1,820	4,054	3,500	13,012
Non-recurring items	0	0	(2,392)	(4,600)
EBITDA	64,472	13,028	145,488	32,128
<i>% of sales</i>	12.7%	4.2%	10.1%	3.1%

Sales

Consolidated sales amounted to €1,443 million, up +38.9% compared to September 30, 2020, including the following effects:

- volumes: +22.6% (Q3 +24.8%);
- prices: +16.3% (Q3 +37.2% vs Q3 2020 and +12.6% vs Q2 2021).

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	506.3	312.4	1,443.0	1,038.9
Change vs 2020	+62.0%		+38.9%	
Price effect	+37.2%		+16.3%	
Volume effect	+24.8%		+22.6%	

The various effects are calculated as follows:

- volume effect = $(V_n - V_{n-1}) \times P_{n-1}$, where V = volumes and P = average sale price converted into euros at the average exchange rate;
- price effect = $(P_n - P_{n-1}) \times V_n$;
- the exchange rate effect is included in the price effect. There was no significant impact as of September 30, 2021;
- change in consolidation (current year acquisitions and disposals):
 - acquisitions: change in consolidation corresponds to the contribution (volumes and sales) of the acquired entity since the acquisition date;
 - disposals: change in consolidation corresponds to the contribution (volumes and sales) made by the sold entity in the year preceding disposal from the date falling one year before the disposal date until the end of the previous year;
- change in consolidation (previous year acquisitions and disposals):
 - acquisitions: the impact of the change in consolidation scope corresponds to the contribution (volumes and sales) of the acquired entity in the current year from January, 1st until the anniversary of the acquisition;
 - disposals: the impact of the change in consolidation scope corresponds to the contribution (volumes and sales) of the sold entity from January, 1st the previous year until the date of disposal.

Gross margin

Gross margin amounted to €389 million representing 26.9% of sales (Q3 €141 million representing 27.9% of sales) compared to €235 million as of September 30, 2020 (22.6% of sales).

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	506.3	312.4	1,443.0	1,038.9
Cost of goods sold	(365.2)	(239.4)	(1,054.3)	(804.4)
Incl. purchases consumed	(349.7)	(239.8)	(1,026.1)	(802.3)
Incl. inventory impairment	(15.5)	0.4	(28.2)	(2.1)
Gross margin	141.1	73.0	388.7	234.5
% of sales	27.9%	23.4%	26.9%	22.6%

Operating income

After taking into account savings of €4 million, current operating expenses* amounted to €243 million compared to €202 million as of September 30, 2020. This increase is mainly due to the growth in volumes sold and profitability.

* excluding depreciation, amortization and provisions.

EBITDA amounted to €145 million and represented 10.1% of sales (Q3 12.7%) compared to €32 million as of September 30, 2020 (3.1% of sales).

Adjusted operating income amounted to €117 million (8.1% of sales).

Operating income includes a €0.3 million income on disposal of non-current assets and €2.4 million non-recurring charges (non-cash items) and amounted to €115 million.

Net financial expense

Net financial expense amounted to €9.6 million compared to €9.1 million as of September 30, 2020.

As of September 30, 2021, the average gross debt rate was 2.2%, fairly stable compared to December 31, 2020.

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Net cost of debt	(2.3)	(2.9)	(7.7)	(8.0)
Other financial items	(1.0)	0.3	(2.0)	(1.0)
Net financial expense	(3.4)	(2.7)	(9.6)	(9.1)

Net income

Net income (Group share) amounted to €82.4 million compared to a loss of €19.0 million as of September 30, 2020.

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Income / (loss) before taxes	50.5	(2.4)	105.5	(16.3)
Corporate income tax	(9.6)	(0.8)	(18.4)	(1.3)
Income tax rate	-18.9%	35.1%	-17.5%	7.9%
Consolidated net income / (loss)	40.9	(3.3)	87.1	(17.6)
Minority interests	(1.8)	(0.5)	(4.7)	(1.4)
Net income / (loss) (Group share)	39.1	(3.8)	82.4	(19.0)
% of sales	7.7%	-1.2%	5.7%	-1.8%

2 Sales and earnings by division

excluding IFRS 16 impacts

€m	JACQUET Stainless steel quarto plates		STAPPERT Stainless steel long products		IMS group Engineering steels	
	Q3 2021	30.09.21 9 months	Q3 2021	30.09.21 9 months	Q3 2021	30.09.21 9 months
Sales	110	311	162	459	238	684
Change vs. 2020	52.7%	32.5%	63.4%	39.5%	64.9%	41.4%
Price effect	35.4%	13.9%	36.9%	16.6%	38.0%	17.1%
Volume effect	17.3%	18.6%	26.5%	22.9%	26.9%	24.3%
EBITDA ^{1 2}	19	43	14	32	23	52
% of sales	17.4%	13.8%	8.7%	7.0%	9.7%	7.6%
Adjusted operating income ²	17	37	14	31	19	44
% of sales	15.6%	11.9%	8.5%	6.8%	8.1%	6.5%

¹ As of September 30, 2021, non-division operations and the application of IFRS 16 - Leases contributed €6 million and €13 million to EBITDA respectively.

² Adjusted for non-recurring items.

JACQUET

The division specializes in the distribution of stainless steel quarto plates. It generates 67% of its business in Europe and 26% in North America.

Sales amounted to €311 million, up +32.5% from €235 million as of September 30, 2020:

- volumes: +18.6% (Q3 +17.3%);
- prices: +13.9% (Q3 +35.4% vs Q3 2020 and +13.7% vs Q2 2021).

Gross margin amounted to €108 million, representing 34.8% of sales, compared to €64 million as of September 30, 2020 (27.4% of sales).

EBITDA amounted to €43 million, representing 13.8% of sales, compared to €8 million as of September 30, 2020 (3.2% of sales).

Earnings as of September 30, 2021

excluding IFRS 16 impacts

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	109.8	72.0	310.9	234.7
Change vs. 2020	52.7%		32.5%	
Price effect	35.4%		13.9%	
Volume effect	17.3%		18.6%	
Gross margin	40.7	19.6	108.3	64.2
% of sales	37.1%	27.3%	34.8%	27.4%
EBITDA	19.1	2.5	42.8	7.6
% of sales	17.4%	3.5%	13.8%	3.2%
Adjusted operating income	17.2	0.6	37.1	0.8
% of sales	15.6%	0.8%	11.9%	0.3%

STAPPERT

The division specializes in the distribution of stainless steel long products mainly in Europe. It generates 41% of its sales in Germany, the largest European market.

Sales amounted to €459 million, up +39.5% from €329 million as of September 30, 2020:

- volumes: +22.9% (Q3 +26.5%);
- prices: +16.6% (Q3 +36.9% vs Q3 2020 and +11.5% vs Q2 2021).

Gross margin amounted to €98 million, representing 21.4% of sales, compared to €66 million as of September 30, 2020 (20.0% of sales).

EBITDA amounted to €32 million, representing 7.0% of sales, compared to €12 million as of September 30, 2020 (3.7% of sales)

Earnings as of September 30, 2021

excluding IFRS 16 impacts

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	162.2	99.2	459.5	329.5
Change vs. 2020	63.4%		39.5%	
Price effect	36.9%		16.6%	
Volume effect	26.5%		22.9%	
Gross margin	36.0	20.6	98.1	65.8
% of sales	22.2%	20.7%	21.4%	20.0%
EBITDA	14.2	3.8	32.1	12.2
% of sales	8.7%	3.8%	7.0%	3.7%
Adjusted operating income	13.8	3.0	31.1	9.6
% of sales	8.5%	3.0%	6.8%	2.9%

IMS group

The division specializes in the distribution of engineering steels, mostly in the form of long products. It generates 47% of its sales in Germany, the largest European market.

Sales amounted to €684 million, up +41.4% from €484 million as of September 30, 2020:

- volumes: +24.3% (Q3 +26.9%);
- prices: +17.1% (Q3 +38.0% vs Q3 2020 and +12.6% vs Q2 2021).

Gross margin amounted to €182 million, representing 26.6% of sales, compared to €105 million as of September 30, 2020 (21.6% of sales).

EBITDA amounted to €52 million, representing 7.6% of sales, compared to -€5 million as of September 30, 2020.

Earnings as of September 30, 2021

excluding IFRS 16 impacts

€m	Q3 2021	Q3 2020	30.09.21 9 months	30.09.20 9 months
Sales	238.0	144.3	684.2	483.8
Change vs. 2020	64.9%		41.4%	
Price effect	38.0%		17.1%	
Volume effect	26.9%		24.3%	
Gross margin	64.4	32.8	182.2	104.5
% of sales	27.0%	22.8%	26.6%	21.6%
EBITDA	23.2	0.5	51.7	(4.7)
% of sales	9.7%	0.3%	7.6%	-1.0%
Adjusted operating income / (loss)	19.4	(3.6)	44.4	(12.8)
% of sales	8.1%	-2.5%	6.5%	-2.7%

3 Consolidated financial position

Summary balance sheet

€m	30.09.21	31.12.20
Goodwill	66	66
Net non-current assets	165	154
Right-of-use assets	62	70
Net inventory	477	368
Net trade receivables	230	135
Other assets	103	91
Cash & cash equivalents	319	333
Total assets	1,421	1,217
Shareholders' equity	455	373
Provisions (including provisions for employee benefit obligations)	98	96
Trade payables	261	171
Borrowings	432	439
Other liabilities	110	64
Lease liabilities	66	73
Total equity and liabilities	1,421	1,217

Working capital

Operating working capital amounted to €446 million (25.2% of sales), up from €332 million at 2020 year-end (24.3% of sales) mainly due to inventory increase (€477 million compared to €368 million at 2020 year-end), which will continue over the coming months.

€m	30.09.21	31.12.20	Variations
Net inventory	476.6	367.7	+109.0
<i>Days sales inventory</i> ¹	159	156	
Net trade receivables	230.0	135.4	+94.7
<i>Days sales outstanding</i>	40	44	
Trade payables	(260.9)	(171.1)	-89.8
<i>Days payable outstanding</i>	41	65	
Net Operating working capital	445.8	331.9	+113.9
<i>% of sales</i> ¹	25.2%	24.3%	
Other receivables or payables excluding taxes and financial items	(53.7)	(30.2)	-23.5
Working capital excluding taxes and financial items	392.1	301.7	+90.4
Consolidation and other changes		2.1	
Working capital before taxes and financial items and adjusted for other changes	392.1	303.9	+88.3
<i>% of sales</i> ¹	22.2%	22.3%	

¹ Rolling 12 months.

Net debt

As of September 30, 2021, Group net debt stood at €113 million with a shareholder's equity of €455 million resulting in a net debt to equity ratio (gearing) of 24.8% (28.3% at 2020 year-end).

€m	30.09.21	31.12.20
Borrowings	431.6	438.9
Cash and cash equivalents	318.6	333.1
Net debt	113.0	105.8
<i>Net debt to equity ratio (gearing)</i>	24.8%	28.3%

Borrowings

The Group had €731 million in lines of credit at September 30, 2021, 59% of which had been used:

€m	Authorized at 30.09.21	Used at 30.09.21	% used	Maturity			
				2021	2022-2023	2024-2025 and beyond	2026
Syndicated revolving loan 2024	125.0	-	0%	-	-	-	-
Schuldscheindarlehen 2023	35.0	35.0	100%	-	35.0	-	-
Schuldscheindarlehen 2024-2025	70.0	70.0	100%	-	-	70.0	-
Schuldscheindarlehen 2026	150.0	150.0	100%	-	-	-	150.0
Term loans	88.0	88.0	100%	6.2	55.5	22.0	4.2
Other lines of credit	92.5	22.8	25%	18.5	4.3	-	-
JACQUET METALS SA	560.5	365.9	65%	24.8	94.9	92.0	154.2
Operational lines of credit (letter of credit, etc.)	114.3	38.4	34%	33.2	4.0	-	1.3
Factoring	30.7	1.4	5%	1.4	-	-	-
Assets financing (term loans, etc.)	25.9	25.9	100%	1.5	13.5	5.6	5.3
Subsidiaries	170.9	65.7	38%	36.1	17.5	5.6	6.6
Total	731.4	431.6	59%	60.9	112.3	97.6	160.8

In addition to the financing shown in the above table, the Group also had €73.6 million in non-recourse receivable assignment facilities, €47.3 million of which had been used at September 30, 2021.

Financing covenants mainly apply to the syndicated revolving loan and the German private placements (Schuldscheindarlehen or SSD) contracted by JACQUET METALS SA. These covenants mainly correspond to commitments that must be complied with at Group level.

As of September 30, 2021, all financing covenants were in compliance.

	Syndicated revolving loan	Schuldscheindarlehen 2023	Schuldscheindarlehen 2024-2025	Schuldscheindarlehen 2026
Date of signature	June 2019	February 2018	December 2019	July 2021
Maturity	June 2024	April 2023	December 2024 (tranche 1: €36 million) and January 2025 (tranche 2: €34 million)	July 2026
Amount	€125 million (unused as of September 30, 2021)	€35 million as of September 30, 2021, which have been repaid on October 30, 2021. (initial total amount: €150 million)	€70 million (fully used)	€150 million (fully used)
Amortization	n.a.	<i>in fine</i>	<i>in fine</i>	<i>in fine</i>
Guarantee	None	None	None	None
Change of control clause	JSA must hold at least 40% of JACQUET METALS SA's share capital and voting rights	JSA must hold at least 37% of JACQUET METALS SA's share capital and voting rights	JSA must hold at least 37% of JACQUET METALS SA's share capital and voting rights	JSA must hold at least 37% of JACQUET METALS SA's share capital and voting rights
Main covenants	- net debt to equity ratio (gearing) less than 100%, or - leverage less than 2.	Net debt to equity ratio (gearing) less than 100%.	Net debt to equity ratio (gearing) less than 100%.	Net debt to equity ratio (gearing) less than 100%.

n.a.: Not applicable.

Cash flow

The Group generated operating cash flow of €+50 million as of September 30, 2021.

€m	30.09.21	30.09.20
Operating cash flow before change in working capital	138	22
Change in working capital	(88)	61
Cash flow from operating activities	50	83
Capital expenditure	(24)	(22)
Asset disposals	1	1
Dividends paid to shareholders of JACQUET METALS SA	(9)	(5)
Interest paid	(9)	(10)
Other movements	(16)	(20)
Change in net debt	(7)	28
Net debt brought forward	106	175
Net debt carried forward	113	147

"Other movements" mainly consist of rent expenses (€14 million) pursuant to the application of *IFRS 16 - Leases*.

Post balance sheet events

None.

JACQUET METALS is a European leader in the distribution of specialty steels.
The Group develops and operates a portfolio of three brands:

JACQUET stainless steel quarto plates - **STAPPERT** stainless steel long products - **IMS group** engineering steels

With a headcount of 2,918 employees, JACQUET METALS has a network of
107 distribution centers in 25 countries in Europe, Asia and North America.

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